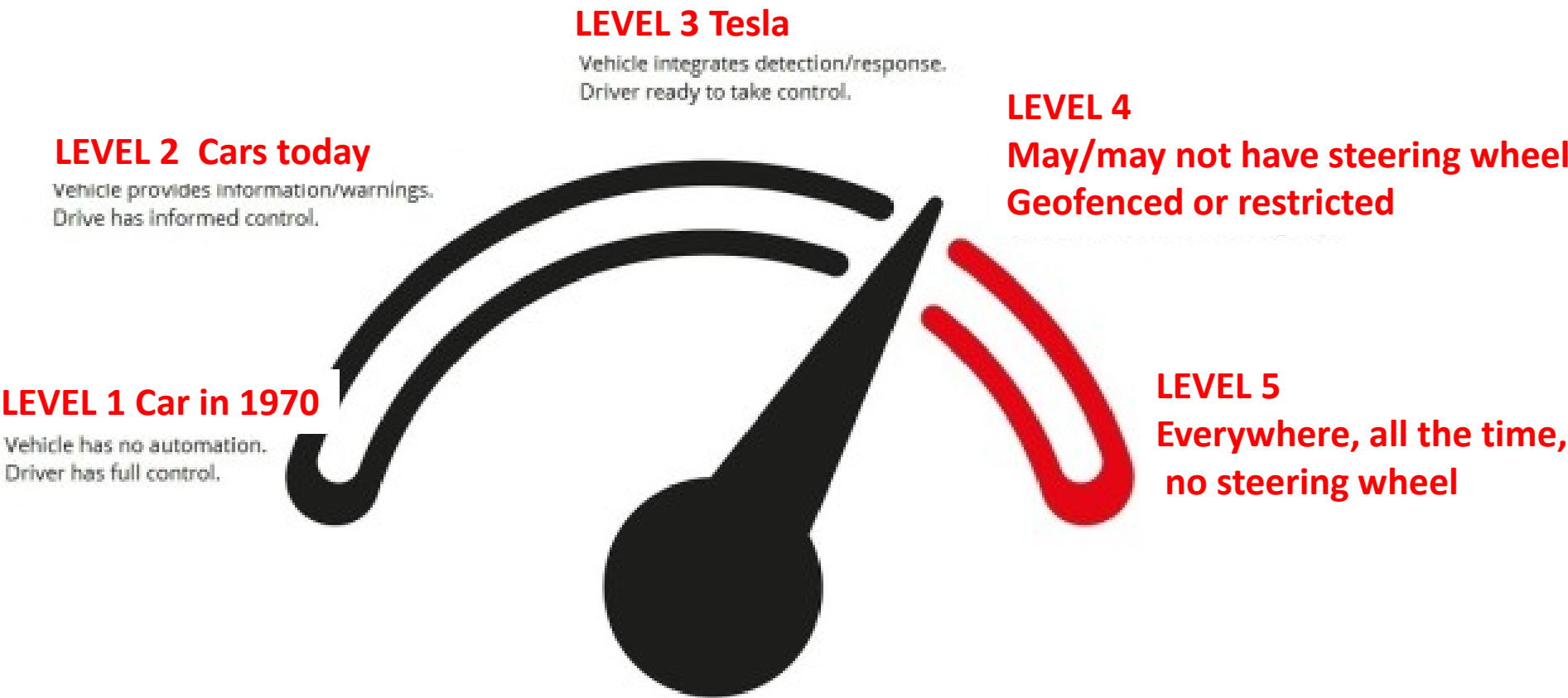
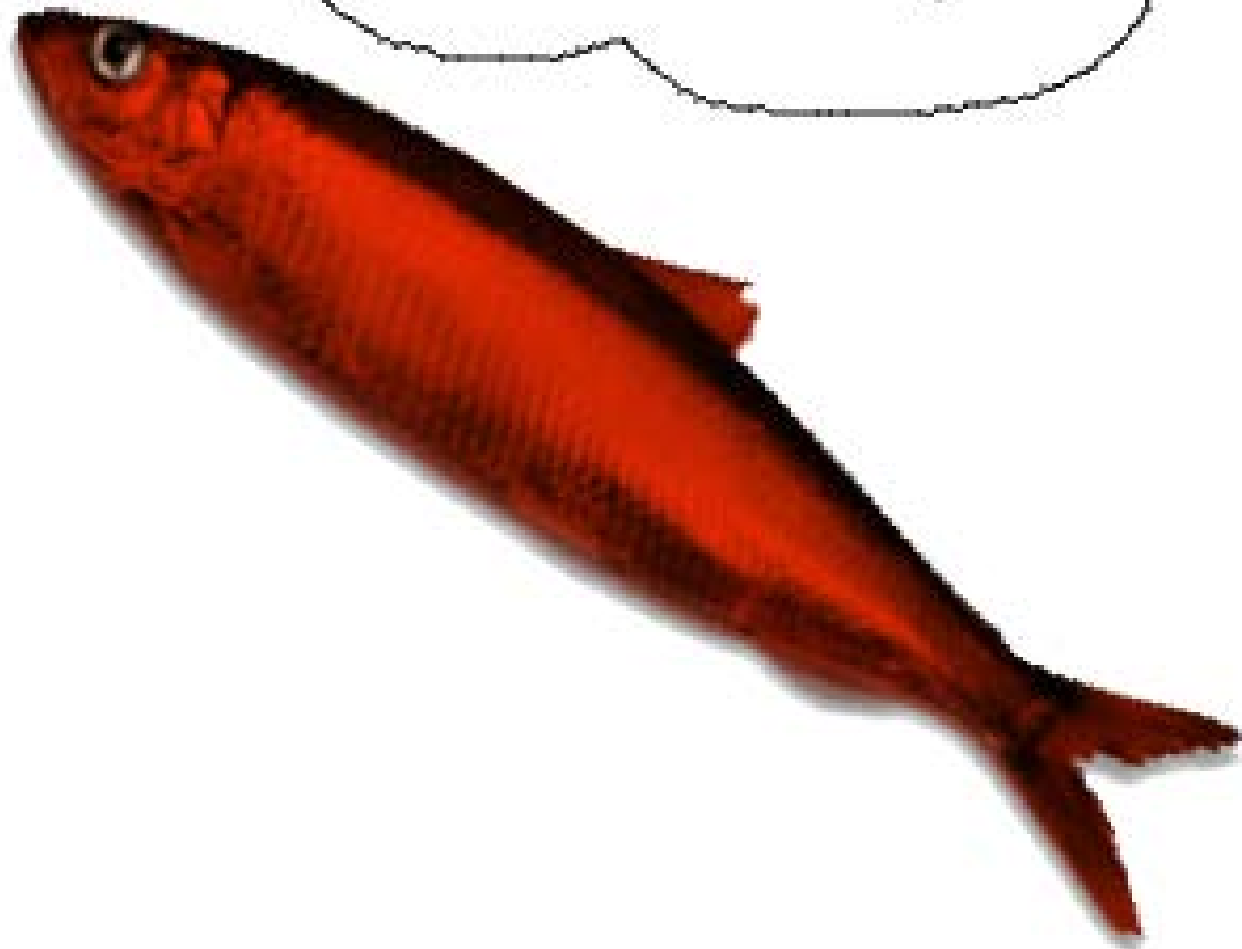


 **@rmchase**

The National Highway Traffic Safety Administration's 5 Levels of Automation



I'm here to
distract you



**There were 1.2m traffic deaths and
100s m of serious injuries worldwide**

BETTER QUESTIONS

- 1. What fraction involved these ethical choices?**
- 2. Do humans react fast enough to make a choice?**
- 3. Will Avs result in fewer deaths & injuries than now?**

Sales Promised by 2019-2021

& New Companies Emerging

Old guard:

- GM
- Ford
- Toyota
- Nissan
- Volvo
- BMW
- Audi
- Volkswagen

New companies:

- Google
- Tesla
- Uber
- Apple
- Many startups

Driverless Car Market Predictions

Prediction	Year in the Market (Year Announced)
Google's founder Sergey Brin	2018 (2012)
Volkswagen head of Digitalization Strategy, Johan Jungwirth (not necessarily Volkswagen brand)	2019 (2016)
General Motors head of foresight, Richard Holman	2020 (2016)
Ford's head of production development, Raj Nair	2020 (2016)
Toyota	2020 (2015)
Andy Palmer, the Executive Vice President of California-based Nissan Motors Ltd	2020 (2013)
Ford CEO, Mark Fields	2021 (2016)
BMW CEO, Harald Krueger	2021 (2016)
Baidu's Chief Scientist	2021 (2016)
Tesla's Founder, Elon Musk	2021 (2015)
Justin Rattner, CTO of Intel	2022 (2012)
Jaguar and Land Rover's Director of Research and Technology	2024 (2014)
U.S. Department of Transportation	2025 (2015)
Dieter Zetsche, Chairman of Daimler	2025 (2014)
Automotive Supplier Continental	2025 (2012)
Robert Hartwig, President of the Insurance Information Institute	2028 (2013)
Institute of Electrical and Electronics Engineers (IEEE)	2040 (2012)

“2016 will go down in history as the year of the autonomous vehicle partnership”

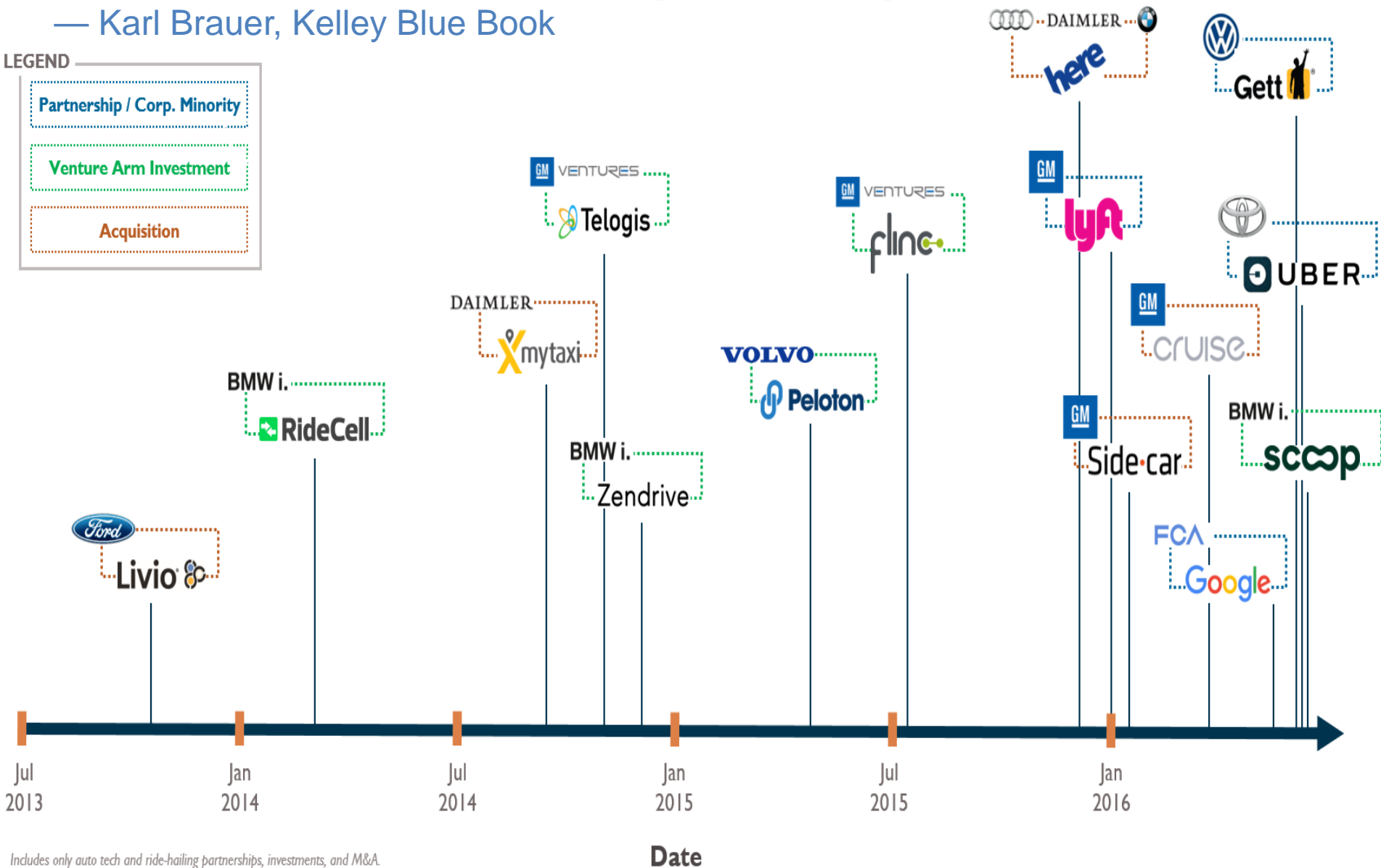
— Karl Brauer, Kelley Blue Book

LEGEND

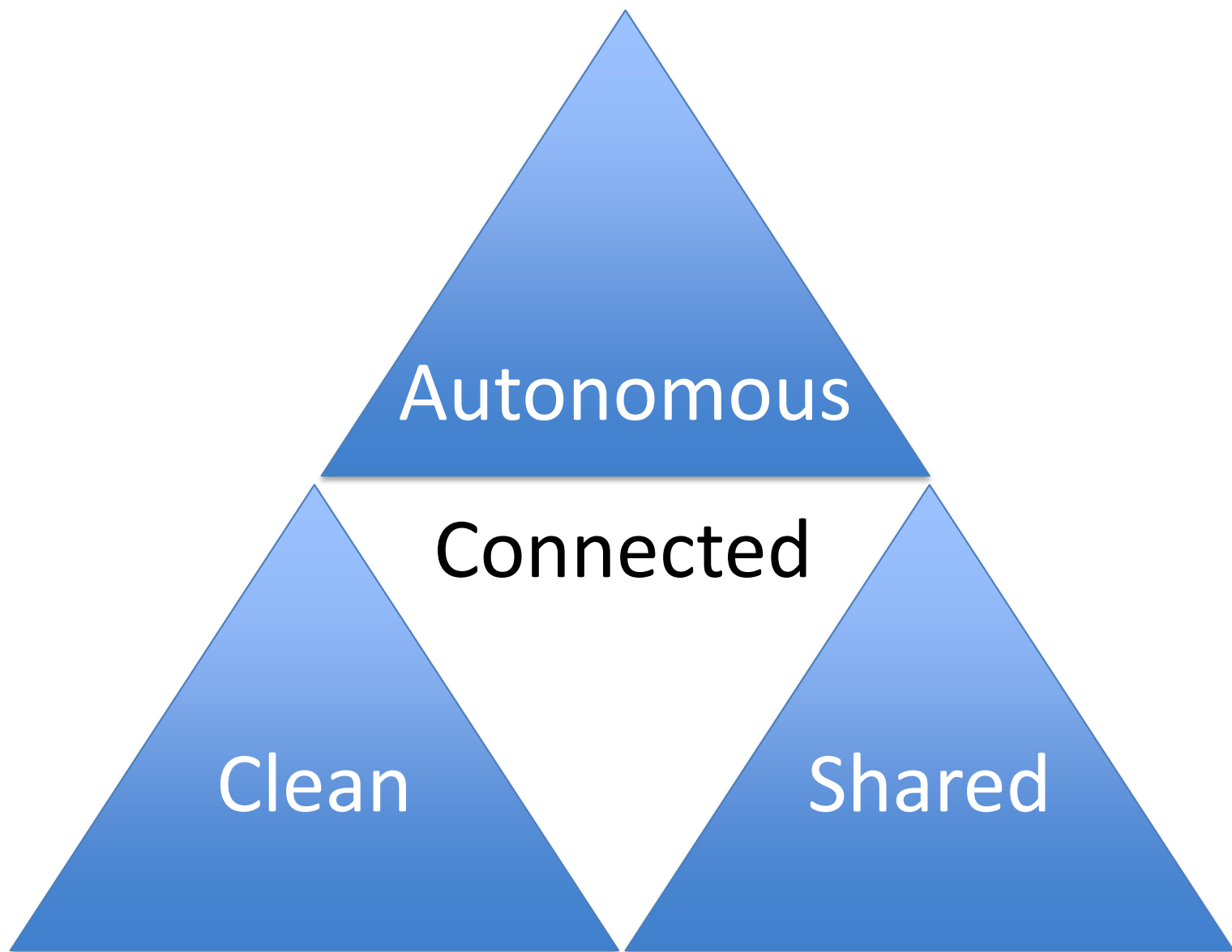
Partnership / Corp. Minority

Venture Arm Investment

Acquisition



Includes only auto tech and ride-hailing partnerships, investments, and M&A.



PREDICTIONS FOR THE INDUSTRY:

Goldman Sachs:

North American auto sales could be almost 60 percent autonomous by 2030.

Tesla CEO Elon Musk:

In 7 to 8 years, fifty percent of cars sold will be autonomous.

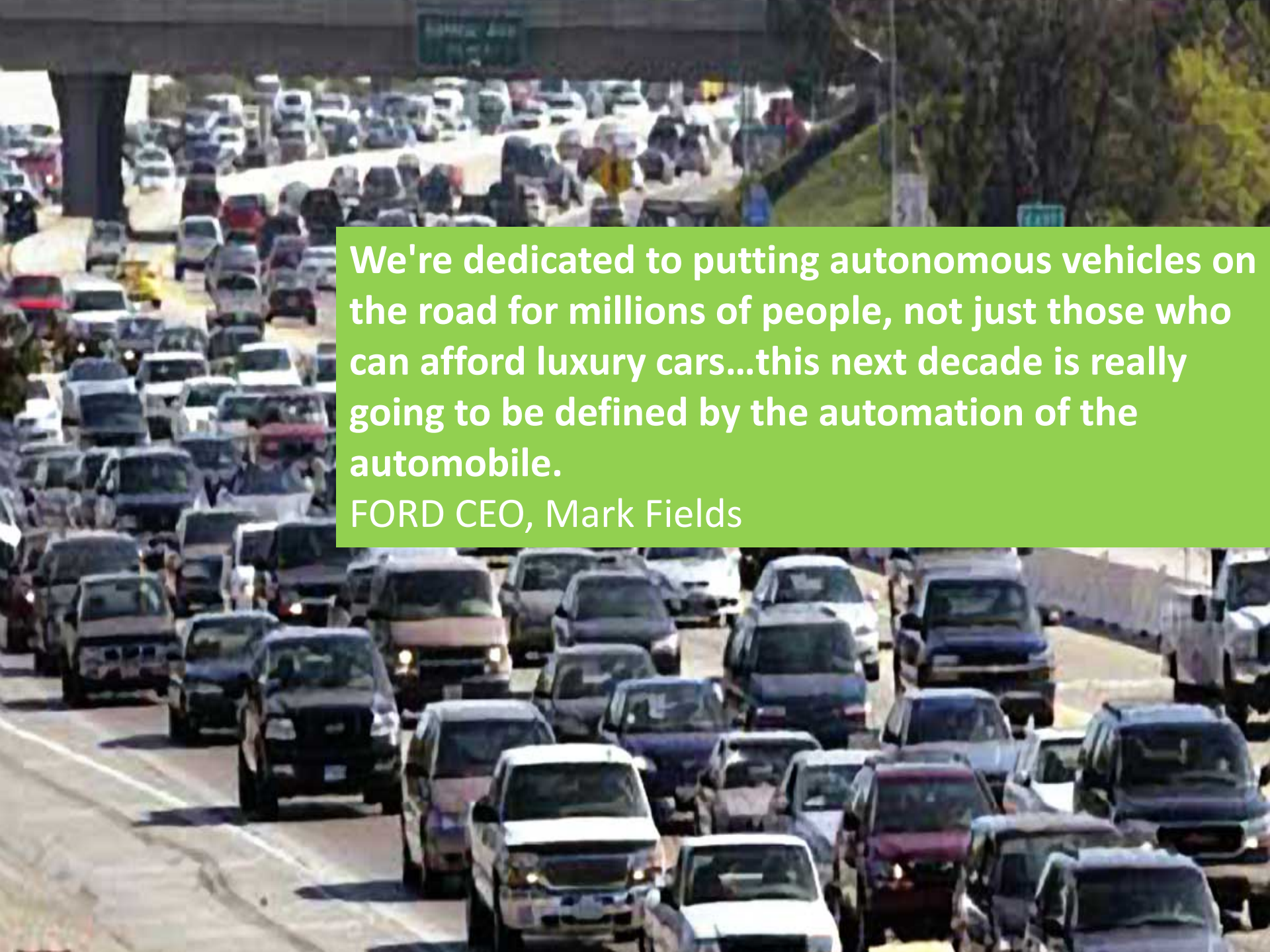
BUT FOR CITIES:

Deloitte:

These changes could occur more quickly and at greater scale than many are prepared for, especially in densely populated areas. If shared and autonomous vehicles are adopted as quickly as other technologies (like smartphones, cellphones, and the Internet), our modeling finds that significant change will begin within five years and that the market for personal mobility could transform dramatically over the next 25 years.

Lyft President John Zimmer:

By 2025, private car ownership will all-but end in major U.S. cities.



We're dedicated to putting autonomous vehicles on the road for millions of people, not just those who can afford luxury cars...this next decade is really going to be defined by the automation of the automobile.

FORD CEO, Mark Fields



There's an urgency to our mission about being part of the future. This is not a side project. This is existential for us.

UBER CEO Travis Kalanick on deploying Autonomous UBERs in Pittsburgh (August 2016)

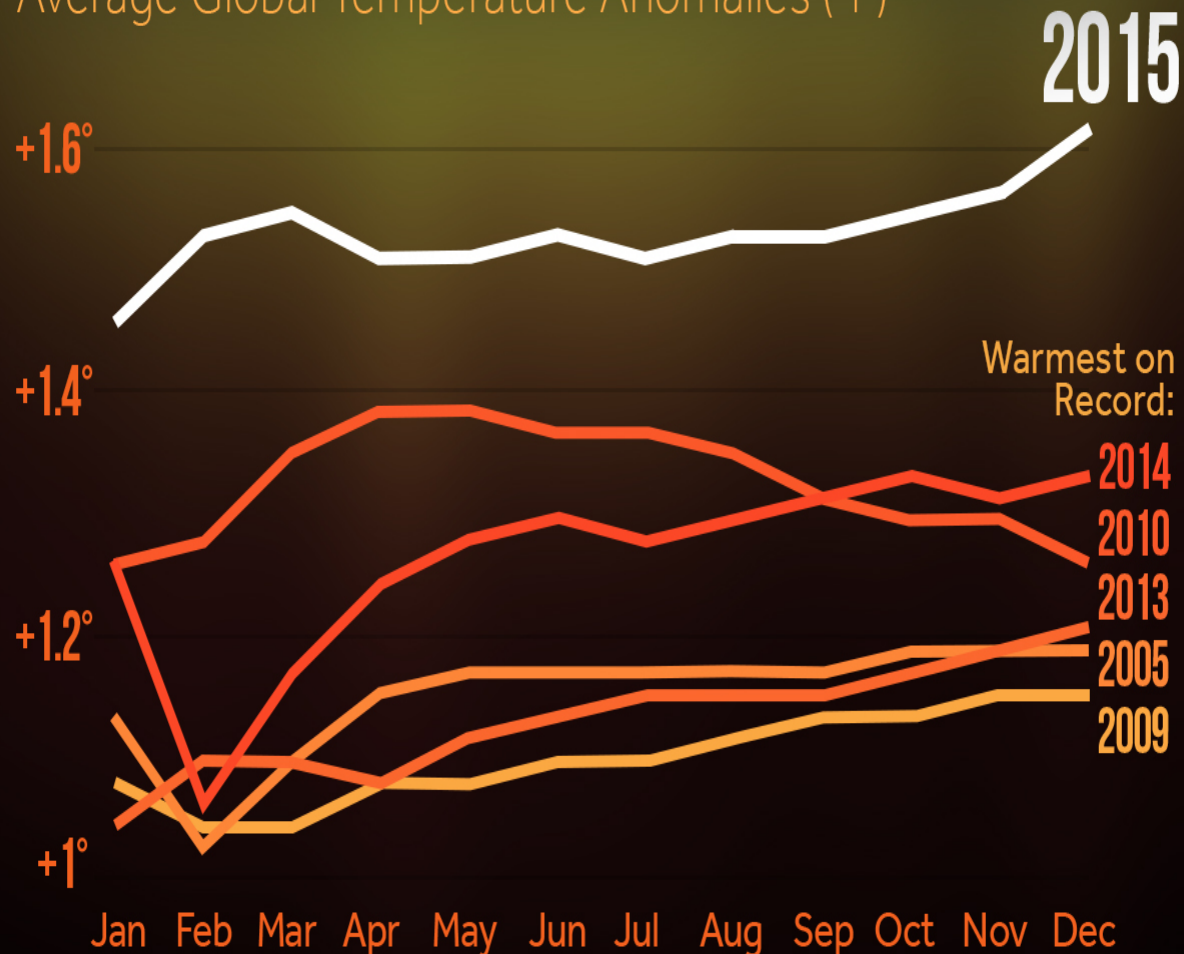
The infrastructure we build over the next 4 years will determine the fate of humanity.

-Christiana Figueres

Every month in 2016 has been the hottest on record

2015: BLISTERING FINISH

Average Global Temperature Anomalies (°F)



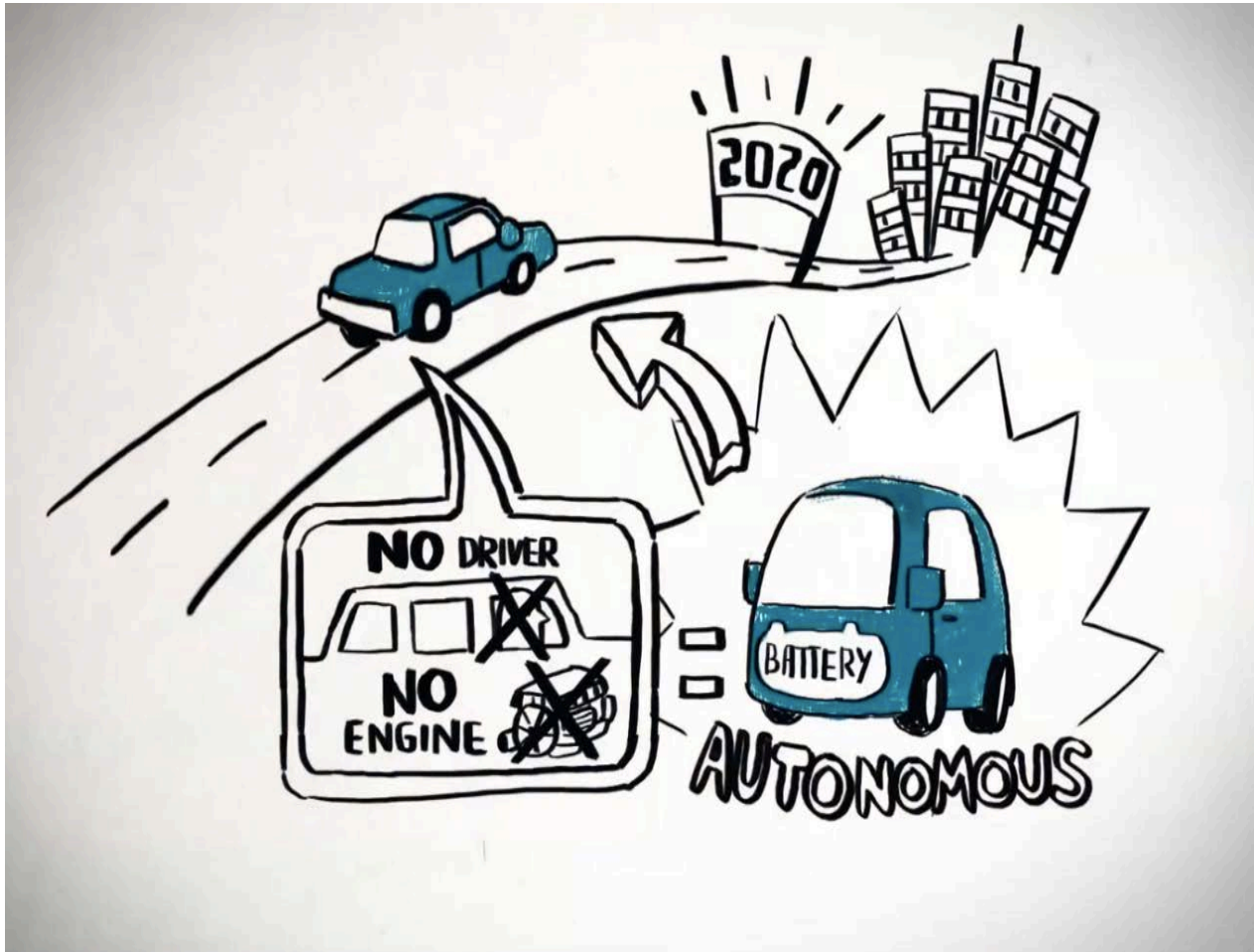
Source: NOAA
Anomalies based on 20th century average

CLIMATE  CENTRAL

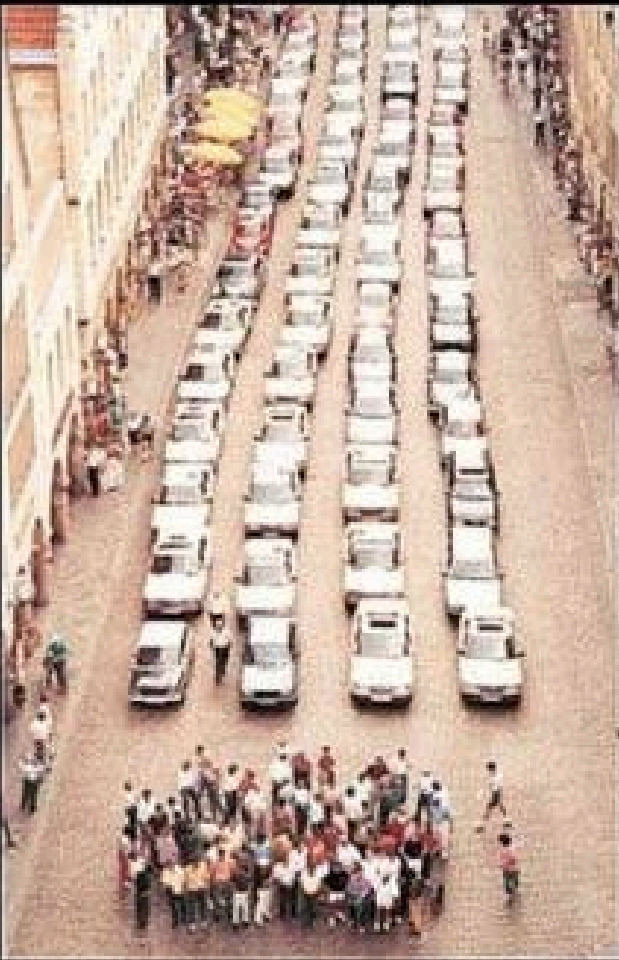
With AVs, We Have Two Paths



<https://www.youtube.com/watch?v=VjcMZJm0L9A>



space required
to transport **60 people**



car

Autonomous is the battleground for cities. Not all AVs are alike!

AVs

We swap out personal ICE vehicles for personal AVs

maybe electric,
maybe not

Perceived costs are just the marginal costs

FAVES

Fleets of AVs that are Electric & Shared

Full costs experienced for each trip.

AV benefits are differentiated by geography.

AVs

Personal & Electric

Exurban

Safety
benefits felt
here.

FAVES

Fleets of AVs that
are Electric &
Shared

Urban.

Fewer cars (shared) &
better air quality
(electric) key benefits
here.

Most important takeaway:

When you take the driver out of the car:

**THE ECONOMIC THRESHHOLD
for moving a vehicle is low.**

EXPLOSION OF VIABLE USES

HOW WE TAX MATTERS

Taxes for Motor vehicle manufacturing & use = \$206 Billion/year*
(\$110b state & \$96b in federal)

Current Sources:	With electric Avs
Gas Taxes	None
Toll revenues	Fall by 60-90% (the higher end if we go to FAVES (reduced vehicles through tolls))
Permits & Fees	
Tickets & Fines	
Parking	
Registrations	



& 2nd order effects
Loss of taxes on associated labor &
businesses now defunct

Taxing AVS



Getting the incentives right ➔

Vehicles on purchase category

- *Fuel type*
- *Weight*
- *Square footage*

Road user fees (based on category)

- *Distance*
- *Congestion*
- *ZERO OCCUPANCY PREMIUM*

Retail

- *Pickup/Dropoff*
- *VAT*

HOW WE INTRODUCE MATTERS

WRONG: We won't get there by replacing buses with AV buses

Good for bus company
Bad for passengers

This will NOT encourage the switch from personal cars to FAVES.

RIGHT:

#1: Start with small vehicles to deliver quality experience.

#2: Increased demand will require larger vehicles on some O-D trips.



Las Vegas' Strip Express is the kind of Bus Rapid Transit system that could eventually be self-driving. (Photo: ITDP)

A LIKELY SCENARIO: 5-year transition from CARS to FAVES

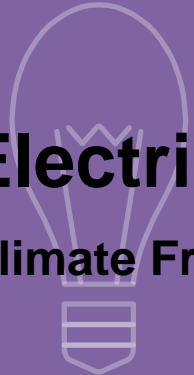
Year 1: 100 small vehicle pilot in mid-size city (students/tourists)

Years 2-5: Expands to 1000 vehicle fleet. *Cheaper & more convenient than status quo.* First 2nd vehicles sold. Then primary. On some routes, vehicles will become shuttle & bus size.

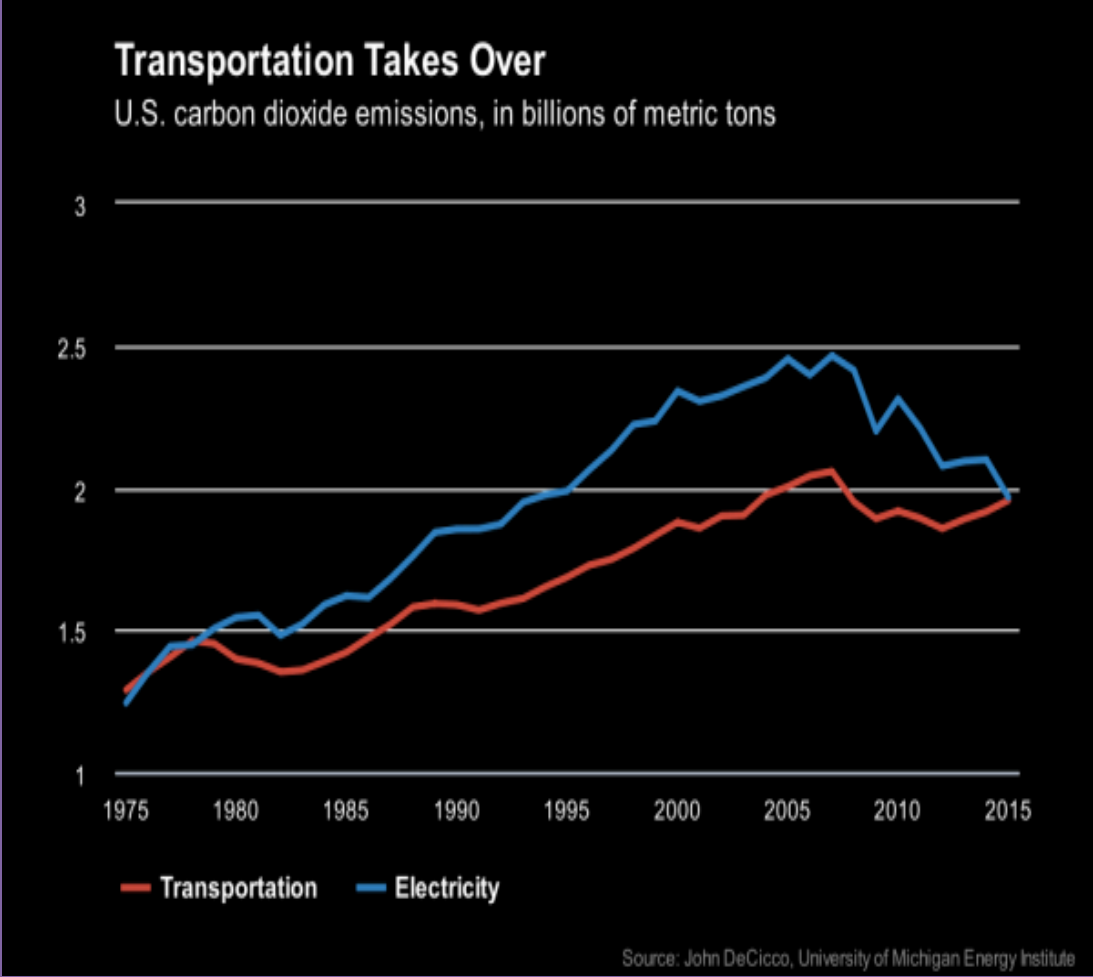
Years 3-5: Other cities need to adopt to be competitive/modern, innovative.



AVs for Urban & trucking
→
Suburban & Rural?



Electric
Climate Friendly



**FAVES will be the
fastest path to
electric mobility**

HOW WE HANDLE LAND USE MATTERS

Cheonggyecheon River in Seoul



Cheonggyecheon River in Seoul



50% trips active modes?





Today's Retail in Urban Areas



Suburban warehouse



Tomorrow's Retail

HOW WE HANDLE LABOR MATTERS

JOB LOSS (US example)

We need no drivers & with FAVES only a fraction of manufacturing

Today, we have:

3.5 million freight and delivery truck drivers

665k bus drivers

90k licensed taxi drivers in NYC alone

5.6 million in direct automotive manufacturing

1.65 million automotive dealerships

Vehicle cleaning, maintenance & repair crews

Gas station attendants & insurance agents

Waiters & cooks that feed the 3.5 million truckers

<http://www.autoalliance.org/files/dmfile/2015-Auto-Industry-Jobs-Report.pdf>

Center for Automotive Research, Ann Arbor MI

Registry: Laid off, first hired
Pilot Universal Basic Income

Match this against:
dramatic increase in access to jobs &
jobs with higher wages

Do Transit and AVs Coexist?

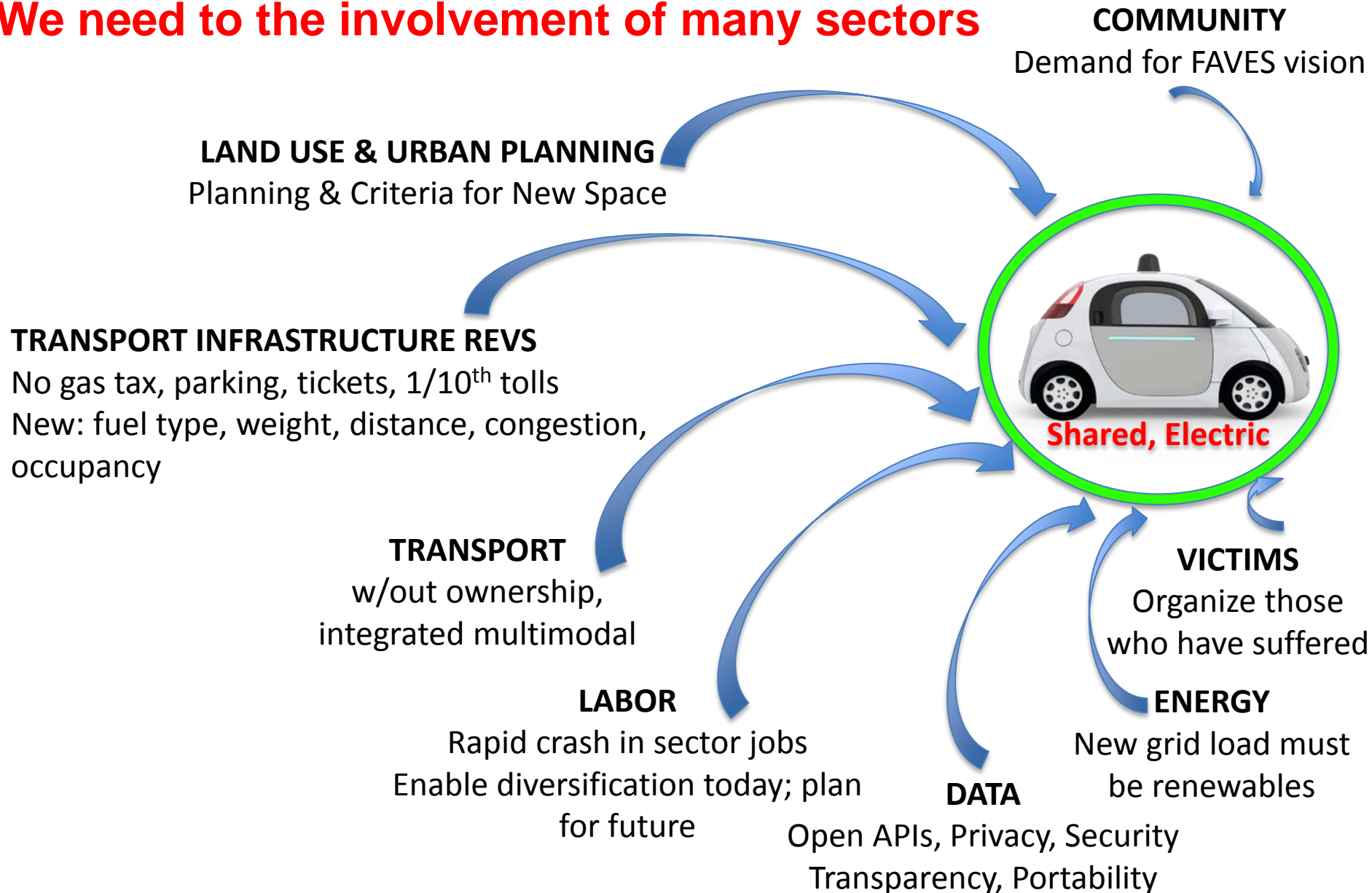
YES!

Metro, light rail, BRT in dedicated ROW will be faster than vehicles. But buses will disappear.



To accomplish this big vision 10% OF CURRENT VEHICLES

We need to the involvement of many sectors



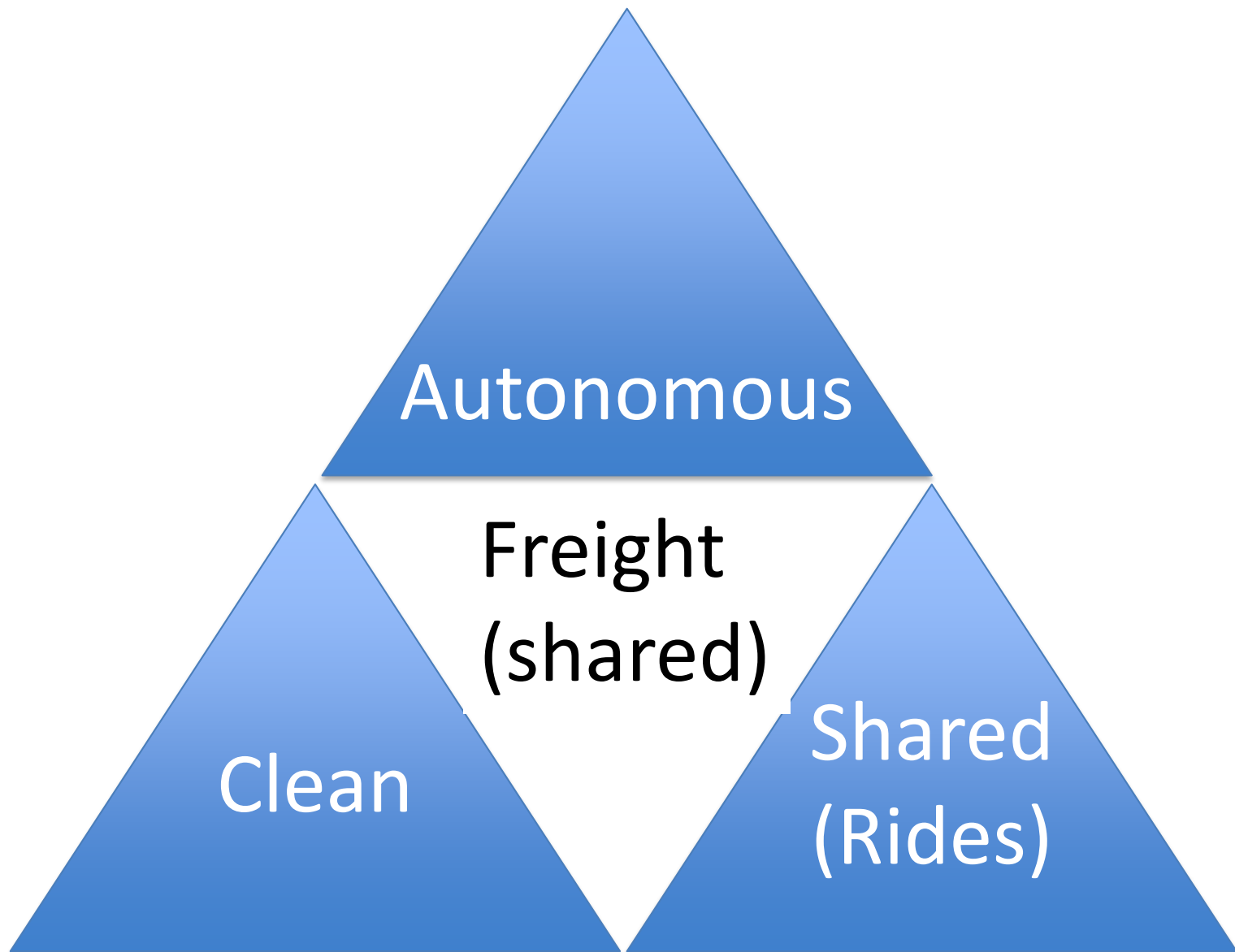
A FUTURE PRIORITIZING PEOPLE NOT CARS



Legislation:

1. All passenger AVs must be clean fuel or EVs.
2. New addition to energy grid must be renewable.
3. For the first 5 years, manufacturers can only sell to fleets (FAVES).
 - maximize learning per vehicle
 - benefits available to all, not just the rich
 - matches OEM intent w/ early constrained supply
4. FAVES must use standard open APIs.

To maximize likelihood of shared trips for passengers (and freight).
Today, drivers can run with several apps; tomorrow strong monopoly



Local (metro) research

To quantify benefits:

- How many jobs newly accessible? Increased wages?
- Inventory on-street & off-street parking. What better uses? What value?

To quantify costs:

- How many jobs lost?
- How much transportation & labor tax revenue lost?

Time to Seize the Moment

What are we waiting for?



A large crowd of people is gathered on a grassy field, many sitting on blankets and picnicking. In the background, there is a large plume of smoke, possibly from a fire or a festival. A bicycle is parked in the foreground on the left.

OSMOSYS

Creating the conditions for a livable, sustainable, and just steady state

OSMOSYS IS A RAPID RESPONSE ALLIANCE OF PEOPLE,
NGOS, INSTITUTIONS, AND CITIES WORKING TOGETHER
AND WORKING THROUGH THE INTRODUCTION OF
AUTONOMOUS VEHICLES INTO CITIES.

OSMOSYS.ORG

GUIDING PRINCIPLES

Community

Vision zero safety for all modes; Demand for FAVES not Avs. Environmental & social justice

Transport

Multimodal: 50% physically active modes (walk/bike)
FAVES not AVs: 50% shared vehicles (all sizes)

Land Use

Repurpose ROW & parking for livable, equitable, sustainable communities. Create local criteria & priorities now.

Labor

Build fund for inevitable driver job losses & registry; pilot UBI. Enable income diversification & protect this way of working.

Taxation

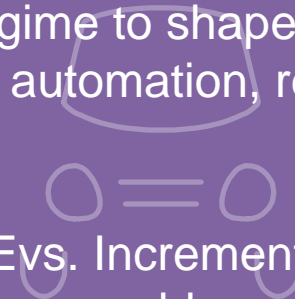
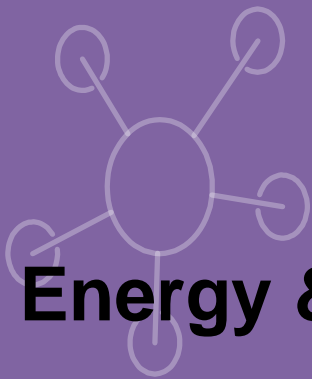
New transport tax regime to shape incentives & cover costs. AVs model for automation, rethink labor & corporate taxation.

Energy & Climate

Urban AVs must be Evs. Incremental demand on energy grid must be renewable

Data

Standard Open APIs to support multimodal transport, shared trips, data commons. Protect privacy & security.



LITHIUM : TOMORROW'S TRANSPORTATION. TODAY.

India's first 100% electric solution for
corporate transport.



OWNER LOGIN



Clean

Green fuel
Hygienic vehicles
Well groomed crew



Connected

Location aware
Situation aware
Monitored



Shared

Easy
Anytime
Anywhere
Flexible



Smart

Data driven
Self learning
Insightful visualizations
Pre-emptive not reactive